

ISO 9001:2015 Quality Self-Assessment

including

Rx-360 Supplier Assessment Questionnaire Module 1, Company Information

Relevant for

Life Science business

The purpose of this document is informing our customer about the quality management system of our Life Science business of Merck KGaA, Darmstadt, Germany.

The table of content of this document is aligned to "Contents of ISO 9001:2015 Quality Management Systems". The company profile is aligned to "RX 360 Supplier Assessment Questionnaire, Module 1".

We trust that our quality measures meet our customer's and industry expectations and exceed general standards.

As a trusted partner of our customers, we deliver quality - always.



Merck KGAA Corporation with General Partners Frankfurter Str. 250 64293 Darmstadt, Germany The life science business of Merck KGaA, Darmstadt, Germany operates as MilliporeSigma in the U.S. and Canada.

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I Company Profile

The life science business of Merck KGaA, Darmstadt, Germany, operates as MilliporeSigma in the US and Canada. Merck KGaA, Darmstadt, Germany is a global science and technology company with more than 64,000 employees in 66 countries.

Please find attached our company profile according to RX 360 Supplier Assessment Questionnaire Module 1, Version 2

	SECTION 1. General Company InformationRx 360
1.1	Company Name:
	Life Science business of Merck KGaA, Darmstadt, Germany
1.2	Company Address:
	Three main legal affiliates that make up the Life Science business are listed below:
	1. Merck KGaA, Darmstadt, Germany
	Corporation with General Partners
	Frankfurter Str.250, 64293 Darmstadt, Germany
	2. EMD Millipore Corporation
	An affiliate of Merck KGaA, Darmstadt, Germany
	400 Summit Drive, Burlington, MA 01803, USA
	3. Sigma-Aldrich, Inc.
	An affiliate of Merck KGaA, Darmstadt, Germany
	3050 Spruce Street St. Louis, MO 63103 U.S.A.
	GPS Coordinates: 1. Merck KGaA, Darmstadt, Germany: Coordinates (main entrance): Latitude 49.89510 Longitude 8.65384 2. EMD Millipore Corporation: Latitude: 44.9048126 Longitude:-73.2972118 3. Sigma-Aldrich; Inc, St. Louis USA: Latitude: 38.627156 Longitude: -90.223748
1.3	Phone:
	1. Merck KGaA, Darmstadt, Germany Phone +49 6151 72-0
	2. EMD Millipore Corporation Phone +1 (781) 533-6000
	3. Sigma-Aldrich,Inc Phone +1 (800) 521-8956 +1 (314) 771-5765
1.4	Respondent or General Quality Department Email:
	please refer to 1.5
1.5	Fax:
	please contact us via the local offices listed on websites SigmaAldrich.com:
	Home>Support>Contact Us, Home>Support>Customer Support
1.6	Website:
	https://www.sigmaaldrich.com and https://www.emdmillipore.com

1.7	
1.7	Facility Establishment Identifier:
	1. Merck KGaA, Darmstadt, Germany: 3002806906 (pharma), 9610140 (medical device)
	2. EMD Millipore, Burlington, USA: 3009432145 (medical device)
1.0	3. Sigma-Aldrich, Inc., 3300 S Second St, Saint Louis, Missouri (MO), USA: 1937990 (medical device)
1.8	DUNS Number:
	1. Merck KGaA, Darmstadt, Germany: 34-224-9299
	2. EMD Millipore Corporation, Burlington, USA: 00-105-0152
	3. Sigma-Aldrich Inc., 3050 Spruce Street St. Louis, MO 63103, USA: 83-256-3121
1.9	If there is an individual contact for the following areas, please provide name and
	preferred contact information (at a minimum, name and telephone number or
	email):
	Quality:
	Home>About Us>leadership-team on Internet: emdmillipore.com or https://www.sigmaaldrich.com/US/en/life-science/about-us/leadership
	Technical Services:
	Home>About Us>leadership-team on Internet: emdmillipore.com or https://www.sigmaaldrich.com/US/en/life-science/about-us/leadership
	Commercial/Business/Sales: Home>About Us Us>leadership-team on Internet: emdmillipore.com or https://www.sigmaaldrich.com/US/en/life-science/about-us/leadership
	Preferred Primary Contact: please contact us via the local offices listed on SigmaAldrich.com: Home>Support>Contact Us
1.10	Please list other subsidiaries operating under the company:
	subsidiaries are listed in our ISO 9001:2015 certificate, please request certificate from your local sales office
1.11	Is your company and affiliates willing to have Rx-360 conduct audits on behalf of your customers according to
	the RX 360 audit program?
	yes, please refer to the internet: https://rx-360.org/licensable-audit-reports/
1.12	If Rx-360 has performed audits at your sites, please state site and date of the audit:
	Sites and dates of completed audits can be retrieved from https://rx-360.org/licensable-audit-
	reports/ via inserting "Merck KGaA" (Darmstadt, Germany) or "MilliporeSigma" in the search field.
	Site and dates of audits can be retrieved from https://rx-360.org/audit-queue/ via inserting "Merck
	KGaA" (Darmstadt, Germany) or "MilliporeSigma" in the search field.
1.13	Please list the general product groups manufactured by the company:
	We offer one of the broadest portfolios in the industry for scientists, best-in-class products for pharmaceutical development and manufacturing, and a fully integrated service organization to support CDMO and contract testing across traditional and novel modalities.

Find our broad portfolio of 300,000 products, an expansive global footprint and an industry-leading eCommerce platform at SigmaAldrich.com.

Additional comments:

	CTION 2. General Company Operating Information Rx 360
2.1	What year was the company established?
	In 2015 the Life Science business of Merck KGaA, Darmstadt, Germany was established.
2.2	Is the legal ownership structure of the company public or private? If other, please eleborate.
	Life Science is a business of Merck KGaA, Darmstadt, Germany. Merck KGaA, Darmstadt, Germany is a business entity with General partners, partly public and partly private.
2.3	If public, what is the company's stock symbol and on which exchanges is it listed?
	Ticker symbol: MRK;
	Official trading: Xetra, Frankfurt (Germany);OTC (Germany): Regional stock exchanges
	Additional info: The company established a Sponsored Level I American Depository Receipt (ADR) program on
	26 July 2017, which trades over-the-counter (OTC) in the United States (Ticker: MKKGY)
2.4	How many manufacturing sites does the company have?
	about 66 sites worldwide
2.5	Does the company have a corporate Quality Assurance Division?
	yes
2.6	Does the company have any of the following written policies at the corporate level? If so, please provide policy number and title
	Written site-specific policies can be reviewed within an audit
2.6a	Environmental?
	EHS Group Policy (20050155)
2.6b	Quality Assurance?
	Quality Mission Statement for Life Science (00005042POL)
2.6c	Health and Safety?
	EHS Group Policy (20050155)
2.6d	Global Citizenship/Corporate Responsibility?
	Please download sustainability report from our group website: https://www.emdgroup.com/en/sustainability-report/2022/

Together, we impact life and health with science. We offer one of the broadest portfolios in the industry for scientists, best-in-class products for pharmaceutical development and manufacturing, and a fully integrated service organization to support CDMO and contract testing across traditional and novel modalities.

ISO certificates and Site Quality Self-Assessment documents are shown on the Internet on Home>Support>Quality & Regulatory >ISO certificates and Site Quality Self-Assessments.

The purpose of this document is to describe processes, maintenance and improvement of the quality system, which is based on ISO 9001:2015 (Title: "Quality Management Systems –Requirements").

II Responsible Personnel from our Life Science Leadership Team Please refer to section 1.9 of this document

III Terms and Definitions

The terms and definitions given in ISO 9000:2015 apply to this document.

The relationship between the different phases of the PDCA (Plan, Do, Check, Act) cycle and the chapters of this document is shown in the following table:

Step	Chapter
Plan	4 Purpose and context of the organization
	5 Leadership
	6 Planning
	7 Support
Do	8 Operation
Check	9 Performance Evaluation
Act	10 Improvement

IV. Purpose and Context of the organization

IV.1. Understanding the organization and its context

		Yes	No
1.	Is the quality management system based on the "Plan – Do – Check – Act" (PDCA) cycle?	\boxtimes	
2.	Is there an understanding of the context of the organization via defining, monitoring and reviewing the key factors, which influence the organizations' purpose and objectives?	\boxtimes	
3.	The context of organization is not determined once, but is monitored, reviewed and updated as		
	necessary on a regular basis, for example during management reviews with regard to?		
	a. Strategic direction of the organization	\boxtimes	
	b. Purpose of the organization	\boxtimes	
	c. Intended result of the QMS	\boxtimes	
	d. Scope of the QMS	\boxtimes	
	e. Definition of Risks and Opportunities	\boxtimes	
	f. Definition of Quality Policies/ Objective	\boxtimes	

IV.2. Needs and expectations of interested parties

		Yes	No
1.	Is there a definition and listing of interested parties to recognize and understand?		
	a. Who these parties are	\boxtimes	
	b. What their needs and expectations are	\boxtimes	
	c. Which of them are relevant and pose a significant risk to the organization	\boxtimes	
	d. Which actions are needed to mitigate these risks?	\boxtimes	
2.	Is the information about interested parties monitored in different ways for example in?		
	a. Annual reports	\boxtimes	
	b. Strategic consideration	\boxtimes	
	c. Customer and employee surveys	\boxtimes	
	d. Supplier feedback	\boxtimes	
	e. Customer and internal audits	\boxtimes	
	f. Management reviews	\boxtimes	
3.	Is it intended to keep a good relationship with the neighbourhood?	\boxtimes	
4.	Is the process for determination of the context of the organization and the interested parties captured in the Quality manual?	\boxtimes	

IV.3. Scope of the QMS

		Yes	No
 Does the QMS include 	e the following?		
a. Quality Pol	icy and Quality Objectives	\boxtimes	
b. Quality Ma	nual	\boxtimes	
c. Documente	ed Procedures and Records	\boxtimes	
d. Documents	s/ Records necessary to ensure the effective planning, operation and processes	\boxtimes	
Does the Quality Mar	nual include the following?		
a. Establish th	ne scope of the QMS	\boxtimes	
b. A description	on of the interaction between the processes of the QMS	\boxtimes	
c. Definition of	of Risk management and derived actions of the QMS	\boxtimes	
d. A description	on of tools to maintain organizational knowledge	\boxtimes	
3. Is the Quality Manua	l available to customers upon request during a customer audit?	\boxtimes	
4. Are global QMS requi	irements shared and aligned with local and regional QMS requirements?	\boxtimes	

IV.4. Management of Business processes

	Yes	No
1. Does the organization define and differentiate between the following processes?		
a. Added value		
b. Management processes		
c. Support processes		
d. locally managed processes		
e. globally managed processes		
2. Does the process description cover the following topics?	·	

a.	The business process descriptions are kept up to date		
b.	The required resources for these processes are determined and are available	\boxtimes	
c.	The processes are evaluated and any necessary changes are implemented to ensure that these processes achieve their intended results and that the QMS is improved	\boxtimes	
d.	The risks and opportunities associated with these processes are determined and addressed in an appropriate way	\boxtimes	
e.	The responsibilities and authorities within these processes are determined and addressed in an appropriate way	\boxtimes	
f.	Key Performance Indicators (KPIs) are defined and monitored by the departments for which they are relevant. They are reviewed regularly. By monitoring and reviewing KPIs it is ensured that processes deliver their intended outputs, or, if not, that the processes can be improved as necessary	\boxtimes	

V Leadership

V.1. General

	Yes	No
Does top management establish and support leadership principles in form of values for unity of Does top management establish and support leadership principles in form of values for unity of	\boxtimes	
purpose and direction of the organization at all levels?		
2. Is a quality and regulatory culture maintained based on these values?	\boxtimes	
3. Does top management provide evidence of its commitment to the development and	\bowtie	
implementation of the QMS and continually improve its effectiveness?		
4. Is top management accountable for the quality and regulatory compliance of the products and		
ensures that effective quality and regulatory systems are in place?		
5. Has top management appointed members of the management organization, who shall ensure		
that Quality and continual improvement is considered as a strategic pillar of the organization by:		
a. Establishing a global quality management system based on ISO 9001 and other		
applicable quality and regulatory requirements,	\boxtimes	
b. Formulating a set of documents that include this commitment,	\boxtimes	
c. Setting the framework to establish quality objectives in line with the global group	_	
objectives,	\boxtimes	
d. Principles, charters and the Quality Policy	\boxtimes	
e. Establishing the purpose and context of related organizations and supporting their		
strategic direction, and	\boxtimes	\sqcup
f. Creating and maintaining a work environment in which our employees become fully		
involved in achieving the objectives.	\boxtimes	Ш
6. Does top management ensure that the QMS achieves its intended results (e.g. by regular		
reviews, evaluation and communication of results, customer surveys etc.)	\boxtimes	\sqcup
7. Are regular management reviews conducted?	\boxtimes	
8. Does top management communicate the importance of effective quality management and of]
conforming to the QMS requirements?	\boxtimes	\sqcup

V.2. Customer Satisfaction

		Yes	No
1.	Does top management ensure that customer requirements are determined and are met with the aim of enhancing customer satisfaction?	\boxtimes	
2.	Does top management ensure that this customer focus is promoted throughout the whole organization, e.g. during employee meetings or by publications?	\boxtimes	
3.	Does top management communicate the importance of meeting customer as well as statutory and regulatory requirements?	\boxtimes	
4.	Are objectives and KPIs established to focus on enhancement of customer satisfaction?	\boxtimes	

V.3 Quality Mission Statement

			Yes	No
:	1.	Does the Quality Mission statement set the framework for the quality objectives and form the	\square	
		basis for all employees' daily work?		
1	2.	Is the Quality Mission Statement reviewed at least annually as part of management review for	\square	
		adequacy and continued suitability?		
3	3.	Is the Quality Mission Statement made known to all employees through induction, ongoing	\boxtimes	
		training, and postings displayed in appropriate locations?		Ш

VI Planning

		Yes	No
1.	Is there a formal risk management program?	\boxtimes	
2.	Are risk and opportunities identified to investigate all relevant aspects which may affect the achievement of quality objectives?	\boxtimes	
3.	Are actions defined to mitigate the risk and pursue the opportunities?	\boxtimes	
4.	Are data resulting from actions evaluated to check for the effectiveness of those actions?	\boxtimes	
5. 1	Does top management ensure that quality objectives, including those needed to meet requirements for products, are established at relevant functions and levels within the organization?	\boxtimes	
6.	Are personnel made aware of the relevance and importance of their activities and how they contribute to the achievement of quality objectives?	\boxtimes	
7.	Does change management ensure that the integrity of the QMS is maintained, when changes are planned and implemented?	\boxtimes	

VII Support

VII.1-VII.4 Resources, Competence, Awareness, Communication

		Yes	No
1.	Are well-trained, engaged and motivated personnel considered as a decisive asset for the success of the company?	\boxtimes	
2.	Are there written job descriptions for all critical positions?	\boxtimes	
3.	Is training provided or are other actions taken to achieve the necessary competence of employees in their positions?	\boxtimes	
4.	Are appropriate records of education, training, skills and experience maintained?	\boxtimes	
5.	Do employees undergo periodic performance reviews?	\boxtimes	
6.	Does management ensure that appropriate infrastructure (buildings, workspace, utilities, and process equipment, supporting services) is available to achieve product conformity?	\boxtimes	
7.	Are all relevant aspects from EHS requirements considered to provide adequate protection level to all employees as needed?	\boxtimes	
8.	Are there facilities for eating, smoking, restrooms, and lockers separate from production?	\boxtimes	
9.	Is measuring and monitoring of equipment either verified or calibrated by internal personnel or by qualified sub-contractors as applicable?	\boxtimes	
10.	Are calibration records maintained during the life of the equipment and archived per record retention policies?	\boxtimes	
11.	Does the organization maintain a variety of tools to convert individual knowledge of employees into organizational knowledge and to make this knowledge available within the organization to the extent necessary?	\boxtimes	

VII.5 Documented Information

		Yes	No
1.	Are documents required by the QMS controlled?	\boxtimes	
2.	Is a document hierarchy defined which is aligned to the levels of the organization?	\boxtimes	
3.	Are minimum requirements for documents defined?	\boxtimes	
4.	Is an electronic document control system utilized?	\boxtimes	
5.	Is the document system centralized (by site)?	\boxtimes	
6.	Are knowledge management systems established to maintain internal knowledge?	\boxtimes	
7.	Are documented procedures established to define the controls for the following?	\boxtimes	
	a. Approval of documents for adequacy prior to issue	\boxtimes	
	b. Review and update of documents as necessary with re-approval	\boxtimes	
	c. Ensuring changes and current revision status of documents are identified	\boxtimes	
	d. Ensuring that relevant versions of applicable documents are available at points of use	\boxtimes	
	e. Ensuring that documents remain legible and readily identifiable	\boxtimes	
	f. Ensuring that documents of external origin are identified, and distribution is controlled	\boxtimes	
	g. Preventing unintended use of obsolete documents with appropriate identification if they are retained for any purpose	\boxtimes	

8. Are documents managed through the following stages of quality document lifecycle as applicable?		
a. Evaluation of Need		
b. Document Creation		
c. Document Revision		
d. Document Review and Approval		
e. Implementation and Training		
f. Control and Distribution		
g. Periodic Review		
h. Obsoleting		
i. Retention, Archiving and Destruction		
j. Monitoring		
Are records established and controlled to provide evidence of conformity to requirements and of effective operation of the QMS?	\boxtimes	
10. Is there a documented procedure to define the controls needed for the identification, storage, protection, retrieval, retention, and disposition of records?		
11. Are procedures in place for making changes to specifications?		
12. Are there written specifications for incoming raw materials and finished products?		
13. Are batch records used to document critical production processes?		
14. Are production related records retained for a defined period of time?		
15. Are product dependent records retained as described in procedures?		
16. Does use of the lot number provide traceability back to the receipt of incoming raw materials?		

VIII Operation

VIII.1 Operational planning and control

	Yes	No
 Does the organization plan and develop processes needed for product realization? 		
In planning product realization, is the following determined, as appropriate?		
a. Quality objectives and requirements for the processes,		
b. the need to establish processes and documents,	\boxtimes	
 the need to provide appropriate resources and facilities to ensure that product realization meets all requirements 	\boxtimes	
d. required verification, validation ¹⁾ monitoring, measurement, inspection and testing	\boxtimes	
e. activities specific to the product and the requirements for product acceptance (e.g. product specification)	\boxtimes	
f. aspects of activities related to product realization which influence (directly or indirectly) environment,	\boxtimes	
g. occupational health & safety hazards and risks related to the activities, regulatory requirements which have to be met for specific products and activities,	\boxtimes	
h. establishing operational and process controls and performance criteria where necessary,	\boxtimes	
 records needed to provide evidence of conformity of the processes and resulting products and service 	\boxtimes	
3. Are appropriately documented records maintained in all phases of product realization as needed?		

VIII.2 Determination of requirements for products and services

			Yes	No
1.	•	duct and / or service specifications provided via e-commerce platforms or electronic ues to enable customers to review before placing an order?	\boxtimes	
2.	Are the	following requirements determined?		
	a.	Customer specified requirements, including delivery and post-delivery,	\boxtimes	
	b.	Requirements not customer specified but necessary for use, where known,	\boxtimes	
	c.	Statutory and regulatory requirements applicable for the product,	\boxtimes	
	d.	Additional requirements considered necessary	\boxtimes	
3.	Is there	a determined and implemented effective arrangement for communication with		
	custome	ers in relation to the following?		
	a.	Product information	\boxtimes	
	b.	Enquiries, contracts or order handling, including amendments	\boxtimes	
	c.	Customer feedback, including customer complaints	\boxtimes	

4.	If product requirements change, are relevant documents amended and relevant personnel notified of changes?	\boxtimes	
5.	Is there a review of the requirements related to the product (if applicable)?		
6.	Does the company provide adequate product information for internet sales where a formal product review is not applicable?		

VIII-3 Design and development of products and services

	Yes	No
1. Is the design and development of products (product development process) controlled and does		
this process include the following main aspects?		
a. Commercialization		
b. Roll outs		
c. Meeting safety and regulatory standards		
2. Does the expected level of control for the design and development process depend on the nature of the product?		
3. Are controls to each design and development process or project implemented to ensure that the results to be achieved?		
4. Are verification, validation ¹⁾ and review processes defined for design and development reviews applicable to ensure that the results are achieved?	f	
5. Is verification performed to assure that the design and development outputs meet the input requirements?		
6. Is an organization unit established which provide the following services for customers like		
a. Answering quality and regulatory related product requests,		
b. Establishing change notification commitments and negotiation of quality agreements,	\boxtimes	
c. Providing standardized documents, certificates and dossiers depending on product qual	ity	
7. Is complaint, CAPA and internal change management based on a valid process?		
8. Are Customers notified about product specific changes based on product quality levels?		
9. Is there a definition of notifiable product changes?		

VIII-4 Control of products and services

	Yes	No
1. Does the organization ensure that outsourced processes remain within the control of the QMS?	\boxtimes	
2. Is a supplier qualification program in place?	\boxtimes	
3. Are controls of external supplier implemented which include records based on defined requirement?	\boxtimes	
4. Are there established and implemented inspections or other activities necessary for ensuring that purchased product meets specified purchase requirements?	\boxtimes	

VIII-5 Production and service provision

	Yes	No
1. Are production and service provisions planned and carried out under controlled conditions,		
including the following?		
a. The availability of documented information that describes the characteristics of the		
product / service to be provided,	\boxtimes	
b. The availability of work instructions as necessary,	\boxtimes	
c. The results to be achieved,	\boxtimes	
d. The use of suitable infrastructure,	\boxtimes	

			_
	e. The availability and use of monitoring and measuring equipment,		
	f. The definition of monitoring and measuring activities to verify that criteria for control	\boxtimes	
	of processes and/ or acceptance criteria for products and services have been met,		
	g. The definition of training requirements for employees,		
	h. If needed (either by customer or regulatory requirements or because the resulting		_
	output cannot be verified by subsequent activities), validation $^{1)}$ and periodic revalidation of processes,		L
	·		
	i. The implementation of required actions to prevent human error		-
	j. The implementation of product release, delivery, and post-delivery activities.	\boxtimes	L
2.	Are documents describing specific instructions or procedures, specific use of equipment,	\boxtimes	
	monitoring and measuring devices and delivery and post-delivery made available to all users?		
3.	Does the organization validate any processes for production and service provision where the		
	resulting output cannot be verified by subsequent monitoring or measurement and, as a		
	consequence deficiencies become apparent only after the product is in use or the service has		
	been delivered?		
4.	Is the status of a product always identifiable during production, filling and distribution?		<u> </u>
5.	Is the unique identification of the product controlled, where traceability is a requirement?		
6.	Are documents confirming the conformance of products to requirements made available to	\boxtimes	
	customers as appropriate?		
7.	Does the organization identify, verify, protect and safeguard customer property provided for use		
	or incorporation into the product?		
8.	Are changes reviewed for an effect on product quality and performance, and further determine		
	whether or not the changes affect customer requirements?		
9.	Are any changes in production or service provision reviewed, verified and validated, as		
	appropriate, and approved before implementation?		
Rele	ease of products and services		
		Yes	N
1.	Are release processes defined to verify that requirements have been met as appropriate for		
	a. Raw materials,		
	b. Intermediate products,		İΈ
	c. Final products		Ī
2.	Are there processes that ensure only tested and released material is used for production, filling		
	and distribution?		L
3.	Are products not released unless evidence of conformity to established criteria is verified?	\square	
4.	Is the appropriate monitoring and measuring determined and is the monitoring and measuring		
	equipment necessary to provide evidence of conformity determined?	\boxtimes	l L
5.			
	Is the release of customer documents and services based on the principles described on chapter	\boxtimes	lΓ
	documented information?		_
Con	trol of non-conforming outputs		ı
		Yes	N
1.	Does the organization ensure that process outputs, products, or services that do not conform to		_
	requirements are identified and controlled to prevent unintended use, delivery or impact on		
	environment, health or safety?		
2.	If a nonconformity is observed are the following actions taken and documented?		
	a. Investigation, root cause analysis		ĻĹ
	b. Corrective and preventive actions		
	c. Effectiveness check		
	Performance Evaluation toring, measurement, analysis and evaluation		
		Yes	N
1.	Has each responsible manager to determine for their area of responsibility?	103	1 14
	a. what needs to be monitored and measured (KPIs),		
	b. the methods for monitoring, measurement, analysis and evaluation needed to ensure		
	valid results (e.g. process controls, audits, analysis of complaint data, statistical analyses, balanced scorecards)	\boxtimes	

	c. When and now often the monitoring and measuring will be performed and when the	\square	
	results from monitoring and measurement will be analysed and evaluated		
2.	Are quality complaints formally documented and investigated?		Ш
3.	Is the information relating to customer perception as to whether the organization has met		П
	customer requirements monitored?		
4.	Is customer satisfaction data obtained from many sources, such as:	<u> </u>	
	a. customer surveys, complaints, and suggestions for improvements,		
	b. customer audits,		
	c. customer contacts with our customer-facing departments		
	d. customer feedback obtained during sales and marketing visits and trade shows		
5.	Is the stability and effectiveness of the QMS ensured by:		
	a. regular analyses of KPIs	\square	
	b. regular reviews of quality objectives, the context of the organization, the needs and		
	expectations of relevant interested parties, audit results, corrective actions and of the		
	Quality Mission Statement		
t_ri	nal audit		
itti	Tal addit		
		Yes	No
1	Are internal audite planned on an annual basis based on complexity and criticality?		
1.	Are internal audits planned on an annual basis based on complexity and criticality?		
2.	Does the internal audit program take into consideration the status and importance of the		_
	processes and areas to be audited, as well as the results of previous audits, customer feedback,		L
_	previous management reviews and nonconformities?		
3.	Are records of the audits and their results maintained and corrective and preventive actions	\boxtimes	Г
	resulting from audits implemented in a timely manner?		
lana	agement review		
		Yes	N
		103	
1.	Are management reviews planned on at an annual basis and are the results reviewed by the		
	upper management?		
2.	Are records of the management review maintained and does the inputs include the following		1
۷.	aspects?		
	a. status of actions from previous management reviews		
	b. changes relevant to the QMS		┝
			┝
	c. data on the performance and effectiveness of the QMS, including trends		<u> </u>
	d. resources required for maintaining the quality management system		⊢⊢
	e. review of how well the QMS is addressing risks and opportunities		Ļ
	f. any opportunities for improvement		
lm ener	provement ral	Yes	N
1.	Are improvement initiatives part of objectives?		\vdash
2.	Are there different starting points for improvements like		
	a. investigations of nonconformities which lead to corrective actions		⊢└
	b. opportunities for improvement observed at any level, either "spontaneously" or	\boxtimes	
	within the daily work or based on the review of KPIs, processes, documents etc		
	c. opportunities for improvement observed during management reviews		ĻĻ
	d. consideration of risks at any level can also show the need for risk mitigation	\boxtimes	
วท-ด	conformity and corrective action		
	,	Voc	N
		Yes	IN
1.	Are corrective and preventive actions defined based on the root cause investigation of non-		
Τ.	conformities?	\boxtimes	
2			
2.	Is it ensured that product or a service which does not conform to product requirements be		
	identified and controlled to provent its unintended use or delivery?		L
٦	identified and controlled to prevent its unintended use or delivery?		
3.	identified and controlled to prevent its unintended use or delivery? Is there a documented procedure established to define the controls and related responsibilities and authorities for dealing with nonconforming product and service?		<u> </u>

4.	Is a non-conforming product subject to reverification to demonstrate conformity to the requirements?	\boxtimes	
5.	Are suitable actions defined to eliminate the cause of non-conformities?	\boxtimes	
6.	Are these actions monitored in appropriate system and is the result of the effectiveness check documented?	\boxtimes	

X.3 Continual improvement

		Yes	No
1.	Is continual improvement a key element of the QMS?	\boxtimes	
2.	Are non-recurrent improvement activities (e.g. corrections and actions, innovation, breakthrough changes as well as re-organization) initiated individually?	\boxtimes	
3.	Are the continual improvement activities based on methodologies such as Kaizen, and Lean-6-Sigma?	\boxtimes	

XI Survey contact information

For more information please contact your local sales representative.

Approved by:

Title: Head of Quality Services

Date: June 2023

This document has been produced electronically and is valid without signature.

[Note 1): Definition of validation according to ISO 9000:2015, 3.8.13]